



United States Government
NATIONAL LABOR RELATIONS BOARD
Region 18
330 South Second Avenue
Suite 790
Minneapolis, MN 55401-2221

Office: (612) 348-1757
Fax: (612) 348-1785
www.nlrb.gov

November 18, 2011

Lester Heltzer
National Labor Relations Board
Office of the Executive Secretary
1099 14th St., NW
Washington, D.C. 20005-3419

Re: Northfield Urgent Care, LLC
Case 18-CA-19755

Dear Mr. Heltzer:

On September 30, 2011, Administrative Law Judge Paul Buxbaum issued a decision in the above-captioned case, and on November 14, 2011, Respondent filed exceptions and a supporting brief. After carefully reviewing Judge Buxbaum's well-reasoned opinion, as well as Respondent's exceptions and brief, I find it unnecessary to submit a brief in support of the General Counsel's position. Therefore, please accept this letter in lieu of a reply brief.

Very truly yours,

Catherine L. Homolka

cc (via email): Jennifer Grossman
Jonathan Reppe
Dr. Kevin Bardwell

CERTIFICATE OF SERVICE

The undersigned hereby certifies that a letter, in lieu of a Reply Brief from the Acting General Counsel, was filed via e-filing and served on the following parties by e-mail on November 18, 2011.

Jonathan K. Reppe, Attorney
Reppe Law, PLLC
502 Division Street
Northfield, MN 55057
jr@reppelaw.com

Dr. Kevin Bardwell, Owner
Northfield Urgent Care LLC
2014 Jefferson Road, Suite C
Northfield, MN 55057
kevin@northfieldurgentcare.com

Jennifer Grossman, Charging Party
1524 Liberty Circle
Shakopee, MN 55379
jenniegrossman@yahoo.com

/s/ Catherine L. Homolka

Catherine L. Homolka
Counsel for the Acting General Counsel